Northern Shuswap Tribal Council Society

Financial Statements

March 31, 2025

RIBEYRE
CHARTERED PROFESSIONAL ACCOUNTANTS

Northern Shuswap Tribal Council Society

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Northern Shuswap Tribal Council Society
March 31, 2025

MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The accompanying financial statements of Northern Shuswap Tribal Council Society are the responsibility of management and have been approved by Board of Directors.

The financial statements have been prepared by management in accordance with Canadian public sector accounting standards as such include amounts that are the best estimates and judgments of management.

Management is responsible for the integrity and objectivity of these statements and for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

Board of Directors are responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control and is ultimately responsible for reviewing and approving the financial statements.

Board of Directors meet periodically with management, as well as the external auditors, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the financial statements and the external auditor's report.

The external auditors, Ribeyre CPA, conduct an independent examination, in accordance with Canadian auditing standards, and express their opinion on the financial statements. The external auditors have full and free access to financial management of Northern Shuswap Tribal Council Society and meet when required.

Director

Director

Signed by:
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Director

RIBEYRE
CHARTERED PROFESSIONAL ACCOUNTANTS

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INDEPENDENT AUDITORS' REPORT

To the Members of Northern Shuswap Tribal Council Society

Opinion

We have audited the financial statements of Northern Shuswap Tribal Council Society, which comprise the statement of financial position as at March 31, 2025 and March 31, 2024, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Northern Shuswap Tribal Council Society as at March 31, 2025, and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

The engagement partner on the audit resulting in this independent auditor's report is Katrina Russell, CPA.

Other Matter

The financial statements of Northern Shuswap Tribal Council Society for the year ended March 31, 2024, were audited by another practitioner who expressed an unmodified opinion on those statements on July 4, 2024.

Port Coquitlam, B.C.
September 17, 2026

Ribeyre CPA
Chartered Professional Accountants

Northern Shuswap Tribal Council Society
STATEMENT OF FINANCIAL POSITION

As at March 31, 2025 — See Independent Auditors' Report

	Note	2025	2024
Financial assets			
Cash		**$ 3,835,474**	$ 2,058,916
Trade and other receivables	2	**943,598**	649,797
Due from related parties		**-**	2,039,129
		4,779,072	4,747,842
Financial liabilities			
Trade and other payables	3	**1,673,942**	1,556,963
Deferred revenue	4	**237,653**	-
Due to related party	5	**184,309**	-
		2,095,904	1,556,963
Net financial assets		**2,683,168**	3,190,879
Non-financial assets			
Tangible capital assets	6	**315,295**	310,857
Prepaid expenses		**14,594**	9,555
		329,889	320,412
Accumulated surplus	7	**$ 3,013,057**	$ 3,511,291

See accompanying notes

On behalf of the Board:

Director

Director

Signed by:
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Director

Northern Shuswap Tribal Council Society

STATEMENT OF OPERATIONS & ACCUMULATED SURPLUS

For the year ended March 31, 2025 — See Independent Auditors' Report

	2025 Budget	2025 Actual	2024 Actual
Revenue			
Indigenous Services Canada	**$ 1,277,226**	**$ 903,498**	$ 1,275,923
Department of Fisheries and Oceans Canada	**289,042**	**345,372**	456,723
Province of British Columbia	**206,812**	**308,045**	299,248
First Nations Health Authority	**3,000**	**3,000**	-
Interest income	**160,000**	**132,336**	201,985
Administration fees	**124,327**	**6,005**	126,394
Thompson Rivers University	**-**	**-**	50,915
Other income	**452,869**	**26,494**	9,773
Current year deferred revenue	**-**	**(237,653)**	-
Recoveries	**-**	**(3,935)**	(37,311)
Total revenue	**2,513,276**	**1,483,162**	2,383,650
Expenditures - Note 12			
Administration	**1,392,274**	**511,295**	1,130,317
Aboriginal victim services	**218,336**	**230,779**	224,901
Treaty related measures	**1,272,724**	**943,785**	820,698
Natural resources	**-**	**-**	267,574
Fisheries	**397,197**	**295,537**	314,231
	3,280,531	**1,981,396**	2,757,721
Annual deficit	**(2,003,305)**	**(498,234)**	(374,071)
Accumulated surplus, beginning of year		**3,511,291**	3,885,362
Accumulated surplus, end of year		**$ 3,013,057**	$ 3,511,291

See accompanying notes

Northern Shuswap Tribal Council Society
STATEMENT OF NET FINANCIAL ASSETS

For the year ended March 31, 2025 — See Independent Auditors' Report

	2025	2024
Annual deficit	**$ (498,234)**	$ (374,071)
Changes in tangible capital assets		
Acquisition of tangible capital assets	**(76,073)**	(19,220)
Amortization of tangible capital assets	**71,635**	76,996
	(4,438)	57,776
Changes in other non-financial assets		
Prepaid expenses and deposits	**(5,039)**	20,541
Decrease in net financial assets	**(507,711)**	(295,754)
Net financial assets, beginning of year	**3,190,879**	3,486,633
Net financial assets, end of year	**$ 2,683,168**	$ 3,190,879

See accompanying notes

Northern Shuswap Tribal Council Society

STATEMENT OF CASH FLOWS

For the year ended March 31, 2025 — See Independent Auditors' Report

	2025	2024
OPERATING ACTIVITIES		
Revenue received	**$ 1,427,014**	$ 3,507,622
Expenses paid	**(1,797,821)**	(3,361,076)
Cash (used in) earned in operating activities	**(370,807)**	146,546
INVESTING ACTIVITIES		
Advances from (to) related parties	**2,223,438**	(445,661)
Purchases of tangible capital assets	**(76,073)**	(19,220)
Cash provided by (used in) financing activities	**2,147,365**	(464,881)
Increase (decrease) in cash	**1,776,558**	(318,335)
Cash, beginning of year	**2,058,916**	2,377,251
Cash, end of year	**$ 3,835,474**	$ 2,058,916

See accompanying notes

Northern Shuswap Tribal Council Society
NOTES TO FINANCIAL STATEMENTS

March 31, 2025 See Independent Auditors' Report

1. SIGNIFICANT ACCOUNTING POLICIES

The Northern Shuswap Tribal Council Society (the "Tribal Council") is located in the Province of British Columbia, and provides various services to its member Nations. The Tribal Council is organized to represent and provide services to the following member organizations:

Tsq̓éscen̓ First Nation (Canim Lake Band)
Stswecem'c Xget'tem First Nation (Canoe and Dog Creek Indian Band)
Xatśūll First Nation (Soda Creek Indian Band)

Sources of revenue and expenses are recorded on the accrual basis of accounting. The accrual basis of accounting recognizes revenue as it becomes available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods or services and the creation of a legal obligation to pay.

These financial statements are the representations of management, prepared in accordance with Canadian public sector accounting standards and include the following significant accounting policies:

a) Cash and cash equivalents

Cash and cash equivalents include cash on hand, balances with banks net of bank overdrafts and term deposits having a maturity of three months or less at acquisition which are held for the purpose of meeting short-term cash commitments.

b) Revenue recognition

The Tribal Council follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Administration fees and service revenue are recognized in the month it is earned. Revenue from interest and other income is recognized as revenue when it is earned.

c) Income taxes

The Society is a not for profit organization under the Income Tax Act of Canada and is exempt from federal and provincial income taxes.

March 31, 2025 See Independent Auditors' Report

1. Continued…

d) Use of estimates

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reported period. These estimates are reviewed periodically and adjustments are made to income as appropriate in the year they become known. Actual results could differ from the estimates.

e) Capital assets

Purchased capital assets are recorded at cost. Contributed capital assets are recorded at fair value of the date of the contribution, if fair value can be reasonably determined.

Depreciation is provided on a declining balance basis over the expected useful lives of the assets at the following rates:

Computer equipment and software	30%
Furniture and equipment	20%
Vehicles	20%
Boats	20%

f) Financial instruments

The Tribal Council initially measures its financial assets and liabilities at fair value, except for certain non-arm's length transactions. The Tribal Council subsequently measures all its financial assets and financial liabilities at amortized cost except those quoted in an active market. Financial assets measured at amortized cost include cash and accounts receivable. Financial liabilities measured at amortized cost include accounts payable and balances due to related parties .

g) Financial assets

Financial assets are assets that could be used to discharge existing liabilities or finance future operations and are consumed in the normal course of operations. The indicator of financial assets is determined by deducting the financial liabilities of the Tribal Council from its financial assets. Financial assets are primarily measured at historical cost.

Assets are classified as either financial or non-financial. Non-financial assets are acquired, constructed or developed assets that do not normally provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale in the normal course of operations. Non-financial assets include tangible capital assets and prepaid expenses.

March 31, 2025 See Independent Auditors' Report

1. Continued…

h) Segments

The Tribal Council conducts its business through a number of reportable segments. These operating segments are established by senior management to facilitate the achievement of the Tribal Council's long-term objectives to aid in resource allocation decisions, and to assess operational performance.

For each reported segment, revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis.

The accounting policies used in these segments are consistent with those followed in the preparation of the financial statements.

2. TRADE AND OTHER RECEIVABLES

	2025	2024
Indigenous Services Canada	**$ 750,000**	$ -
Province of British Columbia	**50,540**	-
Northern Shuswap Treaty Society	**18,738**	555,368
Interior Native Development Corporation	**111,346**	45,009
Department of Fisheries and Oceans Canada	**-**	48,035
Government remittances	**13,444**	9,420
Allowance for doubtful accounts	**-**	(8,035)
	$ 943,598	$ 649,797

3. TRADE AND OTHER PAYABLES

Included in trade and other payables are government remittances payable of $11,977 (2024 - $19,906).

4. DEFERRED REVENUE

	2025	2024
Indigenous Services Canada - Capacity Building	**$ 237,653**	$ -

5. DUE TO RELATED PARTIES

Advances from related parties are unsecured, non-interest bearing with no specific terms of repayment.

March 31, 2025 See Independent Auditors' Report

6. TANGIBLE CAPITAL ASSETS

	Cost	Accumulated Depreciation	2025
Computer hardware & software	**$ 255,405**	**$ 231,878**	**$ 23,527**
Furniture and equipment	**650,188**	**515,036**	**135,152**
Vehicle	**303,631**	**218,107**	**85,524**
Boats	**122,748**	**51,656**	**71,092**
	$ 1,331,972	**$ 1,016,677**	**$ 315,295**

	Cost	Accumulated Depreciation	2024
Computer hardware & software	$ 241,590	$ 224,173	$ 17,417
Furniture and equipment	644,858	482,249	162,609
Vehicle	303,631	196,726	106,905
Boats	65,820	41,894	23,926
	$ 1,255,899	$ 945,042	$ 310,857

7. ACCUMULATED SURPLUS

	2025	2024
Equity in operating fund	**$ 2,697,762**	$ 3,200,434
Equity in tangible capital assets	**315,295**	310,857
	$ 3,013,057	$ 3,511,291

8. DEFINED CONTRIBUTION PLAN

The Tribal Council has a defined contribution pension plan covering all qualified employees. Under the plan, the Tribal Council matches employee contributions to a defined contributions plan. The total pension expense for the year, representing the Tribal Council's contributions to the plan was $31,466 (2024 - $58,471).

March 31, 2025 See Independent Auditors' Report

9. RELATED PARTY TRANSACTIONS

Northern Shuswap Treaty Society

The Northern Shuswap Treaty Society is a related entity of which all three member Nations of the Tribal Council are members, along with one other member. During the course of the year, the Tribal Council recovered $393,974 (2024 - $616,020) in wage expenses and nil (2024 - $126,394) in administration fees. These amounts are in the normal course of business and are measured by the exchange amount, which is the consideration agreed by the related party.

Included in accounts receivable at March 31, 2025 is $18,738 (2024 - $555,368) owned by the Northern Shuswap Treaty Society.

Included in accounts payable at March 31, 2025 is nil (2024 - $11,250) due to Northern Shuswap Treaty Society.

Interior Native Development Corporation

The Interior Native Development Corporation is a related corporation of which the Chiefs all three member Nations of the Tribal Council serve as directors. During the course of the year, the Tribal Council paid $40,921 (2024 - $44,430) in office rent. These amounts are in the normal course of business and are measured by the exchange amount, which is the consideration agreed by the related party.

During the course of the year, the Tribal Council earned $70,992 (2024 - nil) in interest income from the related Corporation. These amounts are in the normal course of business and are measured by the exchange amount, which is the consideration agreed by the related party.

During the course of the year, the Tribal Council paid $6,005 (2024 - nil) in administration fees. These amounts are in the normal course of business and are measured by the exchange amount, which is the consideration agreed by the related party.

Included in accounts receivable at March 31, 2025 is $111,346 (2024 - $45,009) owned by the Interior Native Development Corporation.

Included in accounts payable at March 31, 2025 is nil (2024 - $3,186) due to Interior Native Development Corporation.

March 31, 2025 See Independent Auditors' Report

10. ECONOMIC DEPENDENCE

The Northern Shuswap Tribal Council Society receives a significant portion of its revenue from Indigenous Services Canada, Province of British Columbia, and Department of Fisheries and Oceans Canada. Any disruption in this funding would have a significant impact on the Tribal Council.

11. BUDGET INFORMATION

The disclosed budget information had been approved by the Board of Directors of the Northern Shuswap Tribal Council Society. Budgets were not prepared for all segments and all departments in 2025. As such, budget figures in the Statement of Operations are not presented for the same scope of activities as the actual results.

12. EXPENSES BY OBJECT

	2025	2024
Advertising	$ **115**	$ -
Automotive	**10,284**	6,436
Bad debt	**-**	8,035
Bank charges	**130**	338
Computer services & supplies	**20,565**	16,058
Contracting	**265,394**	235,707
Community funding flow through	**550,000**	814,098
Depreciation	**71,635**	76,996
Honoraria	**1,150**	20,784
Insurance	**17,365**	24,187
Licenses and dues	**14,656**	18,875
Meetings and workshops	**51,240**	8,723
Office and other	**22,442**	60,532
Professional fees	**83,719**	107,515
Rent	**40,921**	44,430
Repairs and maintenance	**26,934**	29,956
Supplies	**37,683**	35,007
Support services	**21,336**	13,948
Telephone and internet	**23,036**	25,269
Training fees	**15,103**	50,247
Travel	**39,377**	55,516
Wages	**668,311**	1,105,064
	$ **1,981,396**	$ 2,757,721

13. FINANCIAL INSTRUMENTS

Risks and concentrations

The Tribal Council is exposed to various risks through its financial instruments. The following analysis provides a measure of the Society's risk exposure and concentrations at the statement of financial position date, March 31, 2025.

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Tribal Council's main credit risk relates to its accounts receivable.

Liquidity risk

Liquidity risk is the risk of being unable to meet cash requirements or to fund obligations as they become due. The Tribal Council is exposed to liquidity risk with respect to its accounts payable.

Fair value

The carrying value of the Northern Shuswap Tribal Council Society's main financial assets represents the maximum credit risk to which the company is exposed.

The fair value of a financial instrument corresponds to the amount of the consideration agreed upon by two willing parties in a non-arm’s length transaction. The Tribal Council uses the following methods and assumptions to estimate the fair value of each category of financial instruments, the carrying amounts of which are included in the balance sheet as follows:

Cash and accounts receivables – The carrying amounts included in the balance sheet approximate fair values.

Accounts payable and due from related parties – The carrying amount included in the balance sheet approximates fair value, given the short-term maturity of the instrument.

14. COMPARATIVE FIGURES

Certain comparative figures have been reclassified to conform with current year's presentation.